

**ANALYSIS OF THE STATUS OF THE RUBBER
PRODUCT MANUFACTURING INDUSTRY IN SRI
LANKA: BARRIERS AND SOLUTIONS**

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Degree of Master of Engineering

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Thesis/Dissertation submitted in partial fulfilment of the requirements for the Master
of Engineering in Manufacturing Systems Engineering

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DECLARATION

This report contains no material which has been accepted for the award of any other degree or diploma in any university or equivalent institution in Sri Lanka or abroad, and that to the best of my knowledge and belief, contains no material previously published or written by any other person, except where due reference is made in the text of this report.

I carried out the work described in this report under the supervision of Dr.Himan K.G. Punchihewa.

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Abstract

The Sri Lankan rubber industry is currently experiencing burning problems. Mainly rubber industries are facing issues such as, low production, lack of cultivation area, low productivity, reduction of re-planting area and new planting area, decline trend of rubber prices, increase of cost of production, reduction of export of raw rubber, increase of domestic consumption and declined trend of exports earnings, lack of skilled labour. However no one has identified which factors are affecting to create these problems and also hardly to find any solution to the most important problems which are presently available in rubber industry. Therefore, this research is aiming to find most important barriers of rubber product industry and find out what they are and how to avoid or minimize those barriers.

Objective of this survey was to gather information related to the present status of the rubber product industry in Sri Lanka and analyse the gathered information to propose the way forward in terms of barriers in the rubber products manufacturing sector. Survey was carried out by using questionnaires to find out the present situation, barriers, difficulties, issues, and solutions for rubber products industry. Large and medium scale rubber industries were targeted, and questionnaires were distributed according to the annual export performance (turnover) in each rubber products sectors. Gathered information from questionnaire was analysed by using PESTLE with Cobweb diagram, quantitative analysis, statistical analysis with linear correlation and qualitative analysis.

During this survey, three major factors were identified which affect the rubber products industry, and they are Economic, Legal and Technological factors. Under above factors, identified several key barriers are Impact of globalization on market share, Effect of Health and Safety issues, Insufficient facilities for the development of technology in the organization, Lack of Research and Development activities compared to the Competitors, Lack of proper techniques to absorb international technology. Proposed several solutions are Free trade agreement with developed countries, Promote to follow (Occupational Safety and Health Standards) OSHS for rubber industry, Need free technology Alliance with developed countries, Need to increase budget allocation for R&D activities, Govt should provide facilities for Reverse Engineering. Extension of this survey to the small scale rubber industry is proposed as future work.

Keywords: Rubber industry, barriers, solutions, PESTLE factors.

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CONTENT

1	Introduction.....	10
1.1.	Introduction to research project-----	10
1.2.	Aim & Objectives-----	12
1.3.	Methodology -----	13
1.4.	Chapters Outline -----	13
2	Literature Review.....	14
2.1.	Key indicators of rubber industry -----	14
2.2.	Rubber plantation -----	17
2.2.1.	Rubber extent-----	17
2.2.2.	Rubber production, exports and consumption -----	20
2.2.3.	Colombo auction prices of rubber - 2004-2015 -----	23
2.2.4.	Cost of rubber production small holding and estate sectors -----	23
2.2.5.	Import of raw rubber -----	26
2.3.	Rubber product industry -----	27
2.3.1.	Latex industry -----	27
2.3.2.	Dry rubber industry-----	28
2.3.3.	Import of rubber finished products -----	28
2.3.4.	Export of rubber finished products -----	29
2.4.	Global rubber industry review -----	33
2.4.1.	World rubber production -----	34
2.4.2.	Key indicators of rubber industry in ANRPC -2015-----	35
2.4.3.	The annual average yield per hectare in ANRPC -----	37
2.4.4.	Trends of natural rubber supply in major producing countries -----	37
2.4.5.	Trends of natural rubber demand by major consumers-----	38
2.4.6.	Total rubber demand -----	39
2.5.	Barriers for the industry-----	39
2.5.1.	Classification of barriers-----	40
2.6.	Barriers and solutions for the rubber industry -----	40
2.6.1.	Barriers and solutions for manufacturing -----	42
2.6.2.	Barriers and solutions for technological capabilities -----	42
2.6.3.	Barriers and solutions for human resources-----	43
2.6.4.	Barriers and solutions for supply -----	43
2.6.5.	Barriers and solutions for marketing-----	44
2.6.6.	Barriers and solutions for investment-----	45

2.7. Summary	45
3 Study the Status of the Rubber Industry in Sri Lanka	48
3.1. Introduction	48
3.2. Aim and objectives	49
3.3. Methodology	49
3.3.1. Sampling	49
3.3.2. Questionnaire formulation	51
3.3.3. Data collection	53
3.3.4. Data analysis	53
3.4. Results	58
3.4.1. Results of PESTLE analysis	61
3.4.2. Identification of barriers	63
3.4.3. Identification of solutions	96
3.5. Discussion	100
4 Conclusion	105
References	111

LIST OF FIGURES

Figure 2-1: Extent of rubber plantation by districts.....	18
Figure 2-2: Rubber production and exports	21
Figure 3-1: Percentage values for PESTLE	62
Figure 3-2: Cobweb diagram for PESTLE	63
Figure 3-3: Linear correlation between Economic and Technology factors.....	90
Figure 3-4: Linear correlation between Political and Legal factors	91
Figure 3-5: Linear correlation between Economic and Environmental factors.....	91

LIST OF TABLES

Table 2-1: Key indicators of rubber industry.....	16
Table 2-2: Rubber extends by district-2010 RDD census of rubber lands	19
Table 2-3: Rubber area by ownership-2004-2015	20
Table 2-4: Rubber production, exports and consumption - 2004-2015.....	21
Table 2-5: Raw rubber export quantity and value of different type	22
Table 2-6: Colombo auction rubber prices by different types Rs/kg.....	23
Table 2-7: Cost of rubber production - smallholding sector.....	24
Table 2-8: Cost of rubber production estates - 20 acres and above.....	25
Table 2-9: Rubber imports by type - 2004-2015	26
Table 2-10: Import of rubber finished products-2015	29
Table 2-11: Export income from different product categories of rubber in Rs million.....	31
Table 2-12: Extent of world rubber plantations	33
Table 2-13: World rubber production (in million kg).....	34
Table 2-14: Key indicators of rubber industry in ANRPC members -2015	36
Table 2-15: The annual average yield per hectare in ANRPC member countries.....	37
Table 2-16: Trends of NR supply in major producing countries.	38
Table 2-17: Trends in NR demand by major consumers.	38
Table 3-1: Export performance of rubber products -2015 and distributed samples	50
Table 3-2: Collected data samples and response rate	58
Table 3-3: Number of YES or NO answers and percentage values.....	60
Table 3-4: Minimum education level.....	61
Table 3-5: Average rate of value addition of product.....	61
Table 3-6: Calculated average value and percentage value for PESTLE	62
Table 3-7: Most important questions for Political factor.....	64
Table 3-8: Most important questions for Economic factor.....	64
Table 3-9: Most important questions for Social factor	65
Table 3-10: Most important questions for Technology factor.....	67
Table 3-11: Most important questions for Legal factor	68
Table 3-12: Most important questions for Environmental factor	69
Table 3-13: ANOVA: Single factor results for Political factor	69
Table 3-14: T-test used with Bonferroni and Holm method for Political questions.....	71
Table 3-15: ANOVA: Single factor results for Economic factor	72
Table 3-16: T-test used with Bonferroni and Holm method for Economic questions.....	73
Table 3-17: ANOVA: Single factor results for Social factor	74

Table 3-18: T-test used with Bonferroni and Holm method for Social questions	75
Table 3-19: ANOVA: Single factor results for Technological factor.....	76
Table 3-20: T-test used with Bonferroni and Holm method for Technological questions	79
Table 3-21: ANOVA: Single factor results for Legal factor	85
Table 3-22: T-test used with Bonferroni and Holm method for Legal questions.....	86
Table 3-23: ANOVA: Single factor results for Environmental factor.....	87
Table 3-24: T-test used with Bonferroni and Holm method for Environmental questions	88
Table 3-25: Correlations of each factor	90
Table 3-26: Identified barriers under Political factor	92
Table 3-27: Identified barriers under Economic factor.....	92
Table 3-28: Identified barriers under Social factor.....	93
Table 3-29: Identified barriers under Technological factor	93
Table 3-30: Identified barriers under Legal factor.....	95
Table 3-31: Identified barriers under Environment factor	95
Table 3-32: Identified solutions under Political factor	96
Table 3-33: Identified solutions under Economic factor	96
Table 3-34: Identified solutions under Social factor.....	97
Table 3-35: Identified solutions under Technological factor.....	97
Table 3-36: Identified solutions under Legal factor	98
Table 3-37: Identified solutions under Environmental factor.....	99
Table 4-1: Identified barriers and proposed solutions under Political factor.....	105
Table 4-2: Identified barriers and proposed solutions under Economic factor.....	106
Table 4-3: Identified barriers and proposed solutions under Social factor.....	106
Table 4-4: Identified barriers and proposed solutions under Technological factor	107
Table 4-5: Identified barriers and proposed solutions under Legal factor.....	108
Table 4-6: Identified barriers and proposed solutions under Environmental factor	109

LIST OF APPENDICES

Appendix 1 Survey questionnaire for rubber industry

Appendix 2 Survey data for barriers

Appendix 3 Suggestion to overcome barriers