IMPROVING EFFICIENCY OF A WAREHOUSE: CASE STUDY FROM A TILE MANUFACTURING COMPANY IN SRI LANKA

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The above candidate has carried out research for the MBA thesis Dissertation under my supervision.

……. ……..
(Supervisor:Dr. T. Sivakumar) Date

Abstract

Warehouse operation and management is a critical part in manufacturing and service industry. This research anlysis the strategies for improving the warehouse efficiency in leading tile manufacturing organization (RPL) in Sri Lanka and how to implementing the proper inventory management system in the warehouse. The Cummulative Net Flow Analysis (Inflow-Outflow) was used for check whether warehouse capacicty was enough or not to cater the customer demand as well as Inflow quantity from the factory. And also it used 4M analysis(Man, Machine, Material, Method) with the internal warehouse processes to find that are there any errors with reference to 4Ms. In addition to that a questionnaire was given to empolyees in RPL to find the strategies which will be most significant and implementable.

Key Words: Warehouse Efficiency, Warehouse Layout, Forklift Routing

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List of Abbreviations

First-In First-Out	**-FIFO**
Just In Time	**-JIT**
Rocell(pvt) Ltd	**-RPL**
Work in Process	**-WIP**
Stock Keeping Units	**-SKU**

List of Appendices