KEY FACTORS INFLUENCING THE OPTIMUM PRODUCTION BY THE GLOVE KNITTING MACHINE IN A PRIVATE COMPANY IN SRI LANKA

Kathiresu Neroozan

(168807 B)

Degree of Master of Science

Department of Mathematics

University of Moratuwa

Sri Lanka

May 2021

KEY FACTORS INFLUENCING THE OPTIMUM PRODUCTION BY THE GLOVE KNITTING MACHINE IN A PRIVATE COMPANY IN SRI LANKA

Kathiresu Neroozan

(168807 B)

Thesis submitted in partial fulfilment of the requirements for the degree Master of Science in Mathematics

Department of Mathematics

University of Moratuwa

Sri Lanka

Declaration

I declare that this is my own work, and this thesis does not incorporate without acknowledgement any material previously submitted for a Degree or Diploma in any other University or institute of higher learning and to the best of my knowledge and belief it does not contain any material previously published or written by another person except where the acknowledgement is made in the text.

Also, I hereby grant to the University of Moratuwa the non-exclusive right to reproduce and distribute my thesis, in whole or in part in print, electronic or another medium. I retain the right to use this content in whole or part in future works (such as articles or books).

Signature:	Date:
The above candidate has carried out resonance supervision.	earch for the Masters thesis under my
Name of the supervisor:	
Signature of the supervisor:	Date:

Abstract

Knitting Machines of leading rubber manufacturing company was fully booked with glove knitting orders. So, the Excess capacities were outsourced within Sri Lanka or outside of Sri Lankan region. Since the company is Customer Centric Factory, the Profit margins came down due to the outsourcing the Capacity. So, the aim of this study was to analyse and determined key factors influencing the optimum machine production for specific products. Designed experiment was used to perform this analysis. Number of defectives used as the response variable. This will allow company to do the production in-house without outsourcing. This project contains study of four main factors and its effect on production and efficiency of the flat knitting machine based on minimal defect rate. The machine base, machine servicing activity, speed of the machine and the machine type plays an important role in knitting defects.

The defect rates of knitted gloves were investigated using full factorial experimental design. The effect of machine base, machine servicing activity, machine speed and the machine type have been studied under four cases based on pareto principle. The four cases namely, Case I: 15G - Nylon, Case II: 13G - Thermostat, Case III: 13G - HPPE (High Performance Polyethylene), Case IV: 10G – HPPE. The results show that the machine base and the machine servicing have significant impact on the defects rate for all four cases, whereas, machine speed became significant for case II, III, and IV, as well as the machine type became significant impact for case IV based on linear terms. For 2-way interaction term, the machine base and the machine type have significant impact on the defects rate for case IV. The p-values of all four controlled parameters have been determined using ANOVA. The optimum parameters that correspond to the lower defects rate have also been evaluated.

Keywords: Knitting, Design of Experiment, DOE, Optimum Parameter, Defect Rate

Acknowledgement

This report would not have been possible without the guidance and the help of several individuals who in one way or another contributed and extended their valuable assistance in the preparation and completion of this study.

First, I would like to express my heartfelt gratitude to Mr. T M J A Cooray previous co-ordinator of the MSc in Operational Research and educate us by giving a wise knowledge on Operational Research related subjects.

Next, I would like to extend my gratitude to Dr. P M Edirisinghe supervisor and coordinator of the MSc in Operational Research for the all the guidelines given for the thesis and other all related requirements and all the members of staff for their precious advices and support.

Next, I would like to extend my gratitude to all the Panel of Lecturers who have enlightening us by giving a wise knowledge regarding Operational Research Methodology and related areas.

And next, I thank Organisation's Management Team and My Team members for their faith in me and allowing me to get their information as needed.

And also, I would like to appreciate the support given by my own batch mates for providing their helping hands throughout the journey. And, last, but not least, I would like to thank my loving family, my wife, my parents and all my family members who always stood behind and helped to make this effort a success.

Furthermore, I would like to offer my special thanks to every other who helped and not mentioned above in names.

Table of contents

Declaration	i
Abstract	ii
Acknowledgementi	ii
Table of contentsi	V
List of figures	ii
List of tablesvii	ii
List of abbreviationsi	X
1. INTRODUCTION	1
1.1 Global Glove Demand	1
1.2 Sri Lankan Glove Manufacturing Industry	2
1.3 The Organisation	3
1.3.1 Glove knitting machine and capacity	4
1.4 Research Gap	5
1.5 Problem Statement	5
1.6 Objective of the study	5
1.7 Significance of the Study	6
1.8 Limitations of this Study	7
2. LITERATURE REVIEW	8
2.1 Knitting Process	8
2.1.1 Knitting history	8
2.1.2 Factors effecting the knitting productivity and other quality parameters	9
3. METHODOLOGY1	2
3.1 Design of Experiment approach	2

3.1.1 Design of Experiment history and application	ons12
3.1.2 General Model of Process / System	13
3.1.4 Design Selection Guideline	13
3.1.5 General full factorial design	14
3.2 Experiment Design Terminologies	14
3.2.1 The Experiment	14
3.2.2 Terminologies	
3.2.3 Basic principles of Factorial experiment	
3.2.4 Main Effect	16
3.2.5 Interaction Effect	16
3.2.6 Residuals	17
3.2.7 ANOVA (Analysis of Variance)	17
3.2.8 General full factorial design – Model Summ	nery Terminologies18
3.2.9 Pareto Principle or 80/20 Rule	19
3.3 Experimental Design for knitting machine	20
3.3.1 Experiment design process	20
3.3.2 Order Analysis Based on Pareto Principle	20
3.4 Assumptions	22
3.4.1 Constant factor	22
3.4.2 Noise factor	23
3.5 Variable Definitions and Factor Decomposition.	23
3.5.1 Response variable	23
3.5.2 Control variable	23
3.6 Selection of Design	25
3.6.1 Experimental design for the four cases	25
3.6.2 Preparation and Implementation of experime	ent28

4.	RESULTS AND DISCUSSION	29
	4.1 The results of the experiment	29
	4.1.1 Case I: 15G - Nylon	29
	4.1.2 Case II: 13G - Thermostat	29
	4.1.3 Case III: 13G - HPPE	30
	4.1.4 Case IV: 10G - HPPE	30
	4.2 Interpretations of Main Effects and Interaction plot	30
	4.2.1 Case I: 15G – Nylon	30
	4.2.2 Case II: 13G – Thermostat	32
	4.2.3 Case III: 13G – HPPE	33
	4.2.4 Case IV: 10G - HPPE	34
	4.3 Pareto Chart / ANOVA / Residual Plots for Standardized Effects	36
	4.3.1 Case I: 15G – Nylon	36
	4.3.2 Case II: 13G – Thermostat	38
	4.3.3 Case III: 13G – HPPE	40
	4.3.4 Case IV: 10G – HPPE	42
5.	CONCLUSIONS AND RECOMMANDATIONS	45
	5.1 Conclusion	45
	5.2 Recommendations	46
6.	REFERENCES	47
7.	APPENDIX	51
	7.1 Appendix 1: Case I: 15G - Nylon (Factorial Design)	51
	7.2 Appendix 2: Case II: 13G - Thermostat (Factorial Design)	52
	7.3 Appendix 3: Case III: 13G - HPPE (Factorial Design)	53
	7.4 Appendix 4: Case IV: 10G - HPPE (Factorial Design)	54

List of figures

Figure 1.1: Product/Process structure of the company	4
Figure 3.1: General Model of Process / System	13
Figure 3.2: 80/20 Rule Explanation	9
Figure 3.3: Experiment Design Steps Followed	20
Figure 3.4: Pareto Analysis Based on 80/20 Rule	22
Figure 3.5: Manufacturer Instruction on Machine Keeping Mechanism	24
Figure 3.6: Machine Over the Wooden Block and Over the Floor	24
Figure 4.1: Images of Experiment	29
Figure 4.2: Case I: 15G – Nylon (Interaction Effect Plots)	30
Figure 4.3: Case I: 15G – Nylon (Main Effect Plots)	31
Figure 4.4: Case II: 13G - Thermostat (Interaction Effect Plots)	32
Figure 4.5: Case II: 13G - Thermostat (Main Effect Plots)	32
Figure 4.6: Case III: 13G - HPPE (Interaction Effect Plots)	33
Figure 4.7: Case III: 13G - HPPE (Main Effect Plots)	34
Figure 4.8: Case IV: 10G - HPPE (Interaction Plots)	34
Figure 4.9: Case IV: 10G - HPPE (Main Effect Plots)	35
Figure 4.10: Case I: 15G – Nylon (ANOVA)	37
Figure 4.11: Case I: 15G – Nylon (Pareto Chart of Standardised Effects)	37
Figure 4.12: Case I: 15G – Nylon (Residual Plots)	38
Figure 4.13: Case II: 13G – Thermostat (ANOVA)	39
Figure 4.14: Case II: 13G – Thermostat (Pareto Chart of Standardised Effects) 3	39
Figure 4.15: Case II: 13G – Thermostat (Residual Plots)	10
Figure 4.16: Case III: 13G - HPPE (ANOVA)	11
Figure 4.17: Case III: 13G - HPPE (Pareto Chart of Standardised Effects)	11
Figure 4.18: Case III: 13G - HPPE (Residual Plots)	12
Figure 4.19: Case IV: 10G - HPPE (ANOVA)	13
Figure 4.20: Case IV: 10G - HPPE (Pareto Chart of Standardised Effects)	13
Figure 4.21: Case IV: 10G - HPPE (Residual Plots)	14
Figure 5.1: Proposed Palette Truck to move Knitting Machine4	16

List of tables

Table 1.1: Knitting machines availability - Gauge wise and machine type wise	4
Table 3.1: Design Selection Guideline	13
Table 3.2: Annual Production Loading (Gauge and Product wise)	21
Table 3.3: Machine Type (Manufacturer) wise Knitting Machine Availability	25
Table 3.4: Case I: 15G - Nylon (Factor Level Definition)	26
Table 3.5: Case II: 13G - Thermostat (Factor Level Definition)	26
Table 3.6: Case III: 13G - HPPE (Factor Level Definition)	27
Table 3.7: Case IV: 10G - HPPE (Factor Level Definition)	27
Table 7.1: Case I: 15G – Nylon (Factorial Design Results)	51
Table 7.2: Case II: 13G – Thermostat (Factorial Design Results)	52
Table 7.3: Case III: 13G – HPPE (Factorial Design Results)	53
Table 7.4: Case IV: 10G – HPPE (Factorial Design Results)	54

List of abbreviations

ANOVA - Analysis of Variance

CAGR - Compound Annual Growth Rate

COVID - Coronavirus Disease

DOE - Design of Experiment

EDB - Export Development Board

ERP - Enterprise Resource Planning

HPPE - High Performance Polyethylene

MS - Mean Square

MSE - Mean Square Error

PPE - Personal Protective Equipment

RPM - Revolutions per Minute

UNIDO - United Nations Industrial Development Organization

UV - Ultraviolet

UPF - Ultraviolet Protection Factors