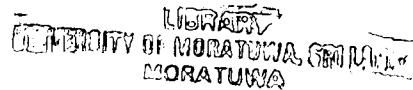


LB/DON/39/04

04

TELESCOPING FAILURES IN INDUSTRIAL SEWING MACHINES

by



D. A. S. AMARASINGHE

A dissertation submitted to the Department of
Textile & Clothing Technology of the University of Moratuwa
in partial fulfillment of the requirements of the degree of



in

Textile & Clothing Management

February 2004

677 "04"
687.053:65.015

Department of Textile & Clothing Technology
University of Moratuwa
Moratuwa
Sri Lanka

UM Thesis coll.

79896

University of Moratuwa




79896

79896

The work presented in the dissertation in part or whole has not been submitted for any other academic qualification at any institution.

UOM Verified Signature

.....
D.A.S Amarasinghe
(Candidate)


Dipl. Ing. N.L. Wanigatunga
(Supervisor)



University of Moratuwa, Sri Lanka.
Electronic Theses & Dissertations
www.lib.mrt.ac.lk



ABSTRACT

The patterns of competitive advantage and hence the structure of exports and imports depend on stage of economic development of a country. The relatively advanced countries lose competitive advantages in product groups intensive in unskilled labor and shift to products and processes, intensive in capital, skilled labor and innovation. Sri Lanka being a labour abundant country it is logical to demonstrate its competitive advantage in clothing manufacturing. However country is progressively losing the ultimate advantage they had on labor. Even by the mid 1990s labour cost in Sri Lanka were higher than in neighboring countries such as China, India Pakistan and Vietnam. In addition to increasing labour costs Sri Lankan apparel manufactures are to be confronted with decreasing prices due to increasing competition and additional upward pressures are exerted on the manufacturers by high absenteeism and employee turnovers. Although high mechanization and better utilization of human resource are considered as counter moves to combat increasing manufacturing costs the former has limited practical value due to frequent style mix changes.

The selection of personnel who are physically and mentally qualified for maximum quality and quantity performance is the initial step in establishing better human resource utilization system.

This study investigates the possibility of using selected motor ability tests such as motor coordination, manual dexterity and finger dexterity as a tool of telescoping quality and quantity performance of one specific human resource in the apparel plant-the sewing machine operators.

Randomly selected fifty sewing machine operator trainees were tested on performance criteria based on the four work samples and motor ability tests based on Canadian Force General Aptitude Test Battery. Among the three motor abilities finger dexterity showed the highest correlation with sewing efficiency and motor coordination showed the strongest correlation with quality of workmanship. The results of the study suggest that significant efficiency improvements and quality of workmanship gains can be achieved by using motor ability tests with right selection-ratios.

Acknowledgement

I would like to acknowledge several individuals who helped me to complete this thesis. First I wish to thank my supervisor Dip. Ing. Nihal Wanigatunga, Senior Lecturer of Textile and Clothing Department of the University of Moratuwa, for his untiring reviews, and relentless feedback and unwavering guidance. If not for his support and guidance it would not have been possible for me to complete this in time.

I am deeply thankful to Mr Dissanayake Senior Lecturer of Textile and Clothing Department of the University of Moratuwa, for his close guidance and support not only in completing the dissertation but also in other areas.

I wish to acknowledge the contribution of Dr. Julian Nanayakkare of the Department of Industrial Management, Kelaniya University, and Dr. S. Gunathunge of the Department of Management, University of Sri Jayawardhanapura, for helping me from the beginning of this project in directing me and imparting their wealth of knowledge. I want to thank Mr. N.G Kularatne, Director General of National Institute of Business Management & National Productivity Organization, and Ministry of Constitutional Affairs & Industrial Development for his guidance and help in developing the research methodology and the dissertation structure.

I thank all individuals who helped me in collecting data and specially Mr. J. Rodrigo for providing staff to conduct testing.

I would like to thank Mr. Nawaratne, all my colleagues and fellow students and all staff members at the Department of Textile and Clothing Technology for their encouragement and support given.

I am enormously indebted to my wife Samanthi, for her unfailing love, constant encouragements and finding literature from US libraries for me.

Table of Contents

Abstract.....	iii
Acknowledgement.....	iv

Chapter –1

1.0 Introduction

1.1 Background of the problem.....	1
1.1.1 Sri Lankan Apparel Industry	1
1.1.2 Ability is a Key Factor for Operator Performance.....	2
1.1.3 Psychomotor Skill Requirements of Sewing Machine Operator	4
1.1.4 Consequence of man job mismatching.....	8
1.2 Significance of the problem.....	9
1.3 Objectives of the thesis.....	11

Chapter -2

2.0 Literature Review

2.1 Importance of Selection	12
2.1.1 Differences in individuals.....	12
2.1.2 Range of ability in different occupations.....	14
2.1.3 Selection factor in operation.....	16
2.1.4 Ability and Performance.....	18
2.1.5 Objective of employment test.....	19
2.2 The Selection Process.....	20
2.2.1 Selection.....	20
2.3 Reliability and Validity in Testing.....	22
2.3.1 Selection testing.....	22
2.3.2 Reliability.....	22
2.3.2.1 Test retest method.....	24
2.3.2.2 Parallel method.....	25
2.3.2.3 Inter-rater method.....	25
2.3.2.4 Internal consistency method.....	25
2.3.2.5 Split-half method.....	27
2.3.3 Validity.....	27
2.3.3.1 Content validity.....	28
2.3.3.2 Predictive validity.....	28
2.3.3.2 Construct validity.....	28
2.4 Job Description.....	29

2.3.3.2 Construct validity.....	28
2.4 Job Description.....	29
2.5 Motor Skills.....	40
2.5.1 Motor abilities.....	41
2.5.2 Characteristics of motor tests.....	44

Chapter -3

3.0 Methodology of Study

3.1 Sample Selection and Testing Conditions.....	45
3.1.1 Sample selection.....	46
3.1.2 Testing Environment.....	46
3.2 Measures.....	47
3.2.1 Criterion Measures.....	47
3.2.1.1 Speed Criterion.....	48
3.2.1.2 Quality Criterion.....	48
3.2.2 Predictor Measures.....	49
3.3 Reliability and Validity	51
3.3.1 Speed Criterion.....	51
3.3.2 Quality Criterion.....	52
3.3.3 Predictor Reliability and Validity.....	53



Chapter -4

4.0 Data Analysis and Discussion

4.1 Criterion Reliability.....	54
4.2 Relationship between Motor Ability and Operator Performance.....	55
4.3 The Criteria and Job Success.....	69
4.3.1 Uncombine Quality and Speed Criterion.....	69
4.3.2 Job Success Criterion is Limited to Speed and Quality.....	70
4.3.3 There are Other Factors that Affect Operator Performance.....	71

Chapter -5

5.0 Conclusions and Recommendations

5.1 Conclusions.....	76
5.2 Recommendations.....	77

List of reference.....78
Apendix.....82



University of Moratuwa, Sri Lanka.
Electronic Theses & Dissertations
www.lib.mrt.ac.lk