THE EFFECT OF TEAM INTEGRATION IN SUCCESSFUL DELIVERY OF BUILDING CONSTRUCTION PROJECTS IN SRI LANKA

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Abstract

Sri Lankan building construction industry is growing rapidly and it can be seen that there is huge market competition among large buildings like housing condominiums. To achieve the best possible financial objectives as well as greater customer satisfaction, in these projects various stakeholders (clients, contractors and consultants ... etc.) have to get together and work towards common attainable goal. In the final analysis, sometimes it may be found that these projects would be unsuccessful as far as main project management objectives; time, cost and quality. The main purpose of this study was to find out how the effective team integration can be used to deliver the these building construction projects successfully in Sri Lankan building construction industry and to give stakeholders some recommendation for future construction works.

To achieve the research objectives a questionnaire was prepared and distributed among the professionals in Sri Lankan building construction industry. Required data for this research were collected among the key three stakeholders in the construction industry; client, contractor and consultant.

According to the responses main reasons for unsuccessful delivery of construction projects were delays due to bad weather conditions, inability of proper cash flow management by contractors and delay of decision making.

Though, lot of stakeholders' believed that proper team integration would help to deliver construction projects successfully, when the question was asked directly and once done the hypothesis test that there is no positive relationship between them. As far as the successful delivery of construction projects are concerned, other than the team integration there are some other dominant factor as well such as proper cash flow maintenance, timely decision making, mitigation of delays due to bad weather conditions ...etc. A factor like delay of decision making can be considered to be happened due lack of team integration among stakeholders.

Some recommendation, which were drawn through the results of this research have been presented which will really help stakeholders to achieve successful deliver of construction project. These recommendations have been given mainly considering practical aspects of Sri Lankan building construction industry and finally some guidelines have been given for any future research work related the same topic.

Declaration

I confirm that, except where indicated through the proper use of citations and references, this is my own original work. I confirm that, subject to final approval by the Board of Examiners of University of Moratuwa, a copy of this Dissertation may be placed upon the shelves of the library of the University of Moratuwa and may be circulated as required.

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Contents

Declaration	
Abstract	iv
Acknowledgement	v
Contents	vi
List of Figures	viii
List of Tables	xii
1.0 Introduction	1
1.1 Research background	1
1.2 Problem statement	2
1.3 Research objectives	3
1.4 Significance of the study	4
1.5 Research methodology	5
1.6 Scope and limitations	5
1.7 Key findings	5
1.8 Chapter breakdown	6
2.0 Literature review	
2.1 Introduction Electronic Theses & Dissertations	
2.2 Problems encountered in construction projects	7
2.3 Successful projects	11
2.4 The reasons for unsuccessful projects	12
2.5 Project teams in perspective	12
2.6 Project team integrations	15
2.7 Summary	17
3.0 Research methodology	18
3.1 Overview	18
3.2 Theoretical framework	18
3.3 Identification of problems experienced by stakeholders which lead to unsuccessful delivery of building construction projects.	19
3.4 The effect of identified problems for unsuccessful delivery of building construction projects in terms of project management objectives	19
3.5 Importance of the indentified reasons	19
3.6 Impact of team integration in successful delivery of projects	20
3.6.1. Research hypothesis	20
3.8 Population and the sample	21
3.9 Method of data collection	22

3.10 Questionnaire design	22
3.11 Method of data analysis	23
3.12 Summary	24
4.0 Data analysis and discussion	25
4.1 Introduction	
4.2 Sample characteristics	25
4.2.1. Representation of stakeholders in this research	25
4.2.2. Age group	26
4.2.3. Gender	26
4.2.4. Education qualification	27
4.2.5. Construction experience	28
4.3 Involvement in unsuccessful project	29
4.4 Reasons for unsuccessful project	30
4.5 Effect of critical problems in terms of time, cost and quality	31
4.5.1. Impact of critical factors vs. time	36
4.5.2. Impact of critical factors vs. cost	38
4.5.3. Impact of critical factors vs. quality	39
4.6 Importance of critical factors which lead to delivery of unsuccessful projects	
4.7 Perceived importance of team integration in successful delivery of projects	41
4.8 Impact of critical factors	43
4.9 Importance of critical team integration factors which lead to successful delivery of construction projects	60
4.10 Effect of team integration in successful delivery of construction projects	61
4.10.1. Hypothesis Testing	61
4.11 Summary	63
5.0 Conclusion and recommendations	64
5.1 Introduction	
5.2 Conclusion	64
5.3 Guidelines for stakeholders	66
5.4 Limitations	66
5.5 Recommendations for future studies	67
6.0 References	68
Appendix	72

List of Figures

	Page No
Figure 3.1 – Conceptual model of the research	18
Figure 4.1 - Representation of stakeholders in the sample	25
Figure 4.2 – Representation of respondents by age group	26
Figure 4.3 – Gender variation among respondents	27
Figure 4.4 – Education level of respondents	28
Figure 4.5 – Construction experience among respondents	29
Figure 4.6 – Frequency distribution of respondents – 'Inadequate basis for the project'	31
Figure 4.7 – Frequency distribution of respondents – 'Wrong person as a project manager'	31
Figure 4.8 – Frequency distribution of respondents – 'Lack of required support from the top management' or atuwa. Sri Lanka.	32
Figure 4.9 – Frequency distribution of respondents – 'Lack of project management techniques'	32
Figure 4.10 – Frequency distribution of respondents – 'Inadequate defined task	s' 33
Figure 4.11 – Frequency distribution of respondents – 'Management technique misused'	s 33
Figure 4.12 – Frequency distribution of respondents – 'lack of commitment towards the project'	34
Figure 4.13 – Frequency distribution of respondents – 'Lack of team integration among stakeholders'	34
Figure 4.14 – Frequency distribution of respondents – 'poor communication among stakeholders'	35
Figure 4.15 – Frequency distribution of respondents – 'poor human resources practices'	35
Figure 4.16 – Frequency distribution of respondents – 'delay of decision makin	ng` 36
Figure 4.17 – Importance of Team Integrations – Successful Projects	41
Figure 4.18 – Importance of Team Integrations – Unsuccessful Projects	42



Figure 4.19 – importance team integrations – overall graph	42
Figure 4.20 – Impact of critical factors of team integration – 'Focus of the project should always align with the organizational business needs'	43
Figure 4.21 – Impact of critical factors of team integration – 'The focus of the project should be always to satisfy the respective client/customer'	43
Figure 4.22 – Impact of critical factors of team integration – 'All the stakeholders of the should aware the clear objective of the project regarding time, cost and quality'	44
Figure 4.23 - Overall average graph – 'single focus and objective of the project'	45
Figure 4.24 – Impact of critical factors of team integration – 'All the stakeholders of the project should operate as one unit'	45
Figure 4.25 – Impact of critical factors of team integration – 'Project manager may lead the project team in the contractor's angel'	46
Figure 4.26 – Impact of critical factors of team integration – 'Project manager should be individual stakeholder, who can operate with unbiased' www.lib.mrt.ac.lk	46
Figure 4.27 - Overall average graph – 'operates without boundaries among the project team'	47
Figure 4.28 – Impact of critical factors of team integration – 'All the project team members should supportive to each other'	47
Figure 4.29 – Impact of critical factors of team integration – 'All the achievement should be shared throughout the team'	48
Figure 4.30 – Impact of critical factors of team integration – 'When required stakeholders may work in different disciplines'	48
Figure 4.31 - Overall average graph – 'work towards mutually benefitted outcomes'	49
Figure 4.32 – Impact of critical factors of team integration – 'Utilization of collective skills and expertise of all parties'	49
Figure 4.33 – Impact of critical factors of team integration – 'Utilization of manpower and other resources'	50

pred	act of critical factors of team integration – 'Ability to lict more accurate time and cost estimates to minimize wastages'	50
Figure 4.35 - Ove	rall average graph – 'utilization of resources'	51
	act of critical factors of team integration – 'Having proper minunication among all the stakeholders'	51
the	act of critical factors of team integration – 'The focus of project should be always to satisfy the respective nt/customer'	52
mak	act of critical factors of team integration – 'Decision is king is done by top management after getting the feedback in the subordinates'	52
-	rall average graph – 'share information freely among its mbers'	53
	pact of critical factors of team integration – 'Can quickly pt to the prevailing situation as whole team'	53
Figure 4.41 – Imp	eact of critical factors of team integration – Helping each er in difficult stages of the project life cycle's sertations	54
is t	pact of critical factors of team integration – 'When change being done, hesitant to accept the changes since it affects the e and cost controls'	54
is n	eact of critical factors of team integration – 'When change eeded by the client, it is accepted by considering objectives focus of the project'	55
Figure 4.44 - Ove	rall average graph – 'having flexible member composition'	55
	act of critical factors of team integration – 'Opportunity collective decision making'	56
	eact of critical factors of team integration – 'Superiors ays give continuous feedback for their subordinate's work'	56
•	rall average graph – 'offering its members equal portunities for delivery processes'	57
	pact of critical factors of team integration – 'Respect to	58

Figure 4.49–	Impact of critical factors of team integration – 'Maintenance of good human resources practices'	58
Figure 4.50 –	Impact of critical factors of team integration – 'Having good personal relationship with each stakeholder within the project team'	59
Figure 4.51–	Overall average graph – 'operates in an environment where relationship is equitable and members are respected'	60



List of Tables

	Page No
Table 4.1 – Representation of respondents in the sample	25
Table 4.2 – Representation of respondents by age group	26
Table 4.3 – Gender variation among respondents	26
Table 4.4 – Education qualifications of respondents	27
Table 4.5 – Construction experience among respondents	28
Table 4.6 – Respondents' involvement in unsuccessful delivery of projects	29
Table 4.7 – Respondents' reasons for unsuccessful delivery of projects	30
Table 4.8 – Impact of critical factor vs. time	37
Table 4.9 – Impact of critical factor vs. cost	38
Table 4.10 – Impact of critical factor vs. quality Theses & Dissertations	a. 39
Table 4.11 – Frequency of responses regarding the importance of critical factor	
Table 4.12 – Mean value for importance of team integration	40
Table 4.13 – Average mean value – 'single focus and objective of the project'	44
Table 4.14 – Average mean value – 'operates without boundaries among the project team'	46
Table 4.15 – Average mean value – 'work towards mutually benefitted outcome	es` 48
Table 4.16 – Average mean value – 'utilization of resources'	50)
Table 4.17– Average mean value – 'share information freely among its membe	rs 52
Table 4.18 – Average mean value – 'having flexible member composition'	55 \
Table 4.19 – Average mean value – 'offering its members equal opportunities to contribute for delivery processes'	57
Table 4.20 – Average mean value – 'operates in an environment where relationship is equitable and members are respected'	59



